

Compagnie Financière Tradition FY 2014 results presentation

Zurich 13 March 2015



Early signs of revenue stabilisation Underlying operating profit up 15.1% to CHF 67.9m

Results at a glance FY 2014 Performance M CHF Improved market share despite revenue down 3.5% in (Variation at constant rates) 837.5 Revenue Signs of stabilisation; still too early to confirm real trend Underlying Improved operating profit benefiting from the continuous Operating 67.9 7.6% +15.1 effort to adapt the cost base profit (adjusted 6.4% basis) More than CHF 180 millions in gross savings since 2012 Reported 4.9% 41.2 +31.1% Continued significant investments in distinctive technology to Operating 32.1 3.7% profit adapt to tomorrow's business model having negative short Award-winning platforms with Trad-X and ParFX 44.8 Profit before +35.8% tax 33.7 Strong cash position with significant improvement in net cash FY 2014 margin flow from operating activities margin FY 2013 32.0 up year of year circa CHF 43m to reach CHF 67.2m Net profit +49.5% Shareholder's equity Group share increase to CHF 342m **Reorganisation of Japanese businesses** 27.7 Net profit Group share 15.5 +82.7%

Proposed dividend of CHF 3.00; in cash or shares •



Global Leaders In Interdealer Broking

•

٠

•

٠

٠

٠

٠

constant currencies

term financial implications

The compounded impact of post-Lehman new regulations A new reality for IDB's core clients forcing them to develop a new vision

Basle 3

=>Reduced risk appetite =>Shrinking inventories =>Focus on ROE by business line *Exit/Downsize/Reengineer*

Volcker Rule

=> Expected impact on liquidity as a result of prop trading limitations

Dodd Frank on OTC derivatives trading/clearing/reporting

=>Open/Impartial access =>New role for non-banks =>Market fragmentation =>Electronification on the back of standardisation Minimise use of capital

Optimise cash/collateral management

Limit prop trading

Reduce operating costs

Select business model (Agency, Market making, etc.)

> Serve best clients Retain best products

Adjust to the evolution of the relationships with the buy side

Test new market models/venues Manage market fragmentation

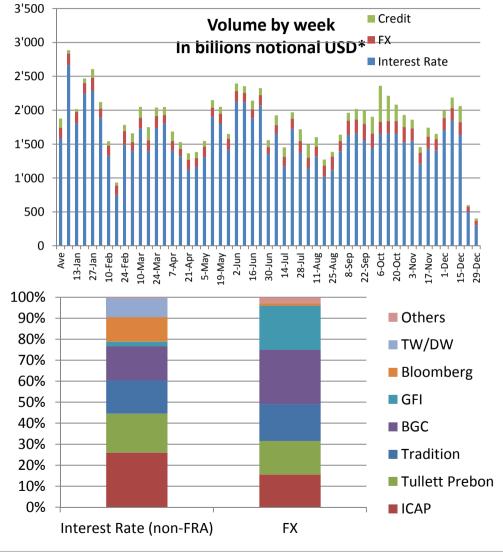
What it means for the IDBs

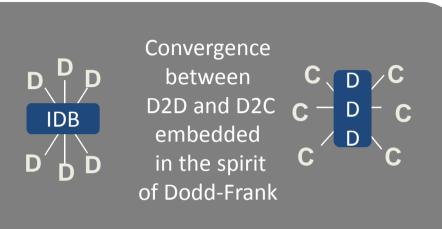
- Continue to provide the critical function of price discovery
- Formulate a new clear-cut mission to fully seize the opportunities arising from the new regulatory landscape
- Review existing client's needs. Prepare to onboard new types of clients
- Innovate through the combination of state-of-theart technology offerings and top class brokers and salespeople



3

In the new SEF landscape, IDBs are key contenders





MAT** products can no longer trade bilaterally in the US

Bilateral D2C volume is moving to platforms with large buy side connectivity even if they are not necessarily offering the « ultimate price»

=>IDBs need to educate clients about value of CLOB/Hybrid electronic execution and design possible models for All-to-All markets

Europe to follow in 2017. CFTC lately more open to find solutions to extraterritorial impacts of new regulations

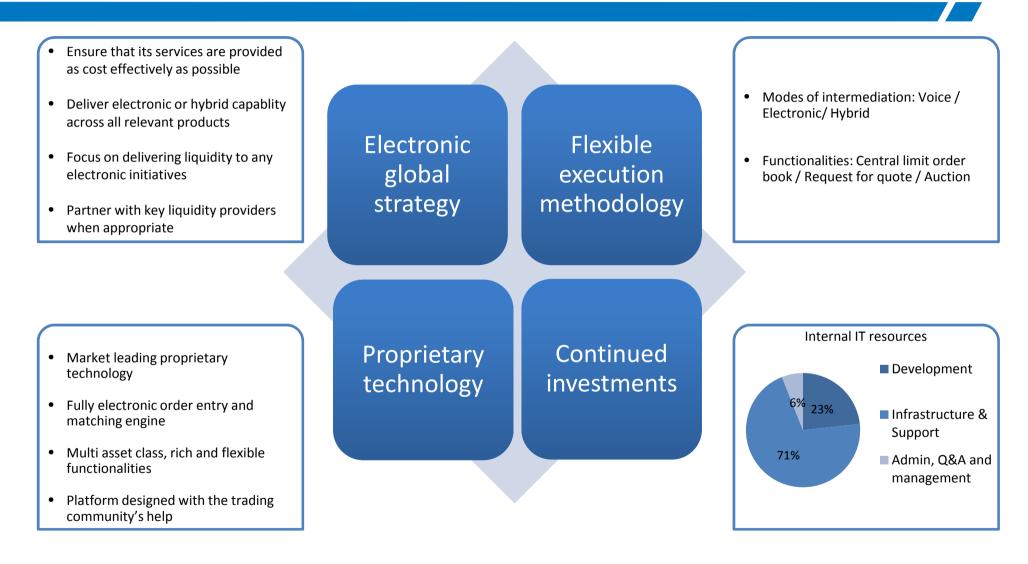
Opportunity for Tradition to gain market share thanks to quality of platform

Tradition

4

(*) Source FIA Sef Tracker - YTD market shares - Jan to Dec 2014 - Volumes treated the same independently of maturity (**) Made available to Trade on SEF is subject to the CFTC trading mandate

Ongoing investments in distinctive technology Award-winning platforms with Trad-X and ParFX





Successfully launched new electronic initiatives Increased number of market participants

•Pioneer and global market leader in FX options in partnership with Volbroker consortium •CLOB, RFQ, Auction, Hybrid

Tradition-ICAP

- Logical trading arenas allowing ON/OFF SEF price segregation as well as forming the basis for credit control
- VolCall, fully electronic broking service replicating voice processes
- Constellation data mapping tool employing google maps technology allowing clients to visualise open interests mapped against their own risk profiles
- •Further deployment in light of MIFIR, EMIR, DFA

•IRS Euro: Live since May 2011

New developments include

•Launch of IRS USD in February 2013 and IRS GBP and IRO EUR/GBP in June 2013

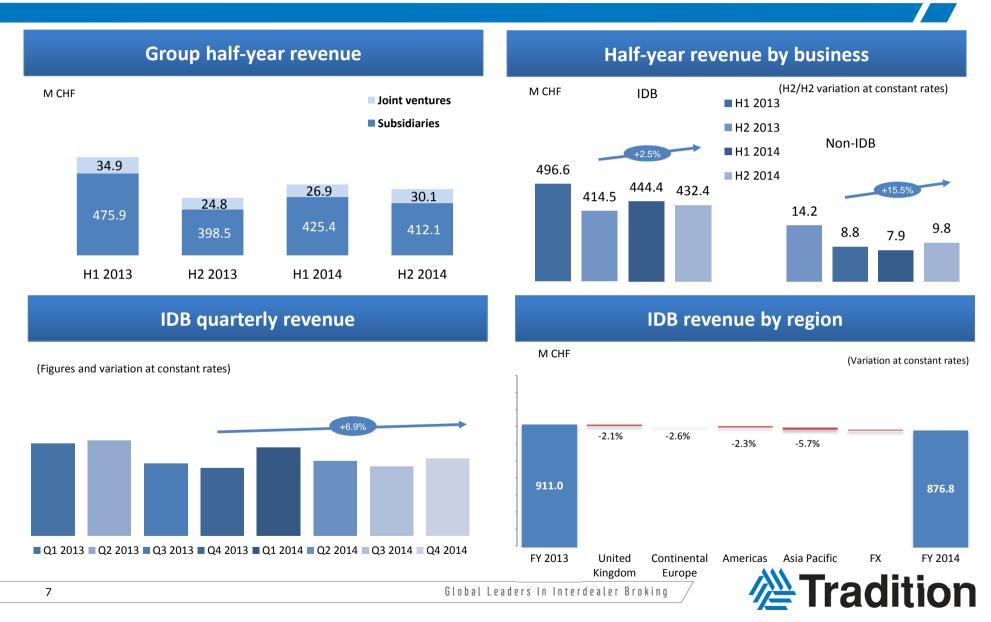
- Since launch, Trad-X executed more than 30,000 trades amounting to a notional of over CHF 2.3tn (Single Count)
- •Largest number of streaming participants producing an average of 10m orders volume per day. More being added
- •CLOB, Auction service, Hybrid, Implied order generation
- Positive impact on existing business with increased voice volumes. Leading CLOB SEF
- •Successfully launched April 2013. Continued support from 14 founder banks
- •Sales penetration continues with top 20 global banks connected
- Price discovery and trading experience remains encouraging as expected
- Volume growth remain challenged in line with market conditions, however market share increasing
- •Technology operating well with recently improved latency performance
- •Second phase (Prime Brokerage) live and Pilot ended. 8 buy-side connected and trading, 5 additional onboarding. Sales and marketing plan ongoing.



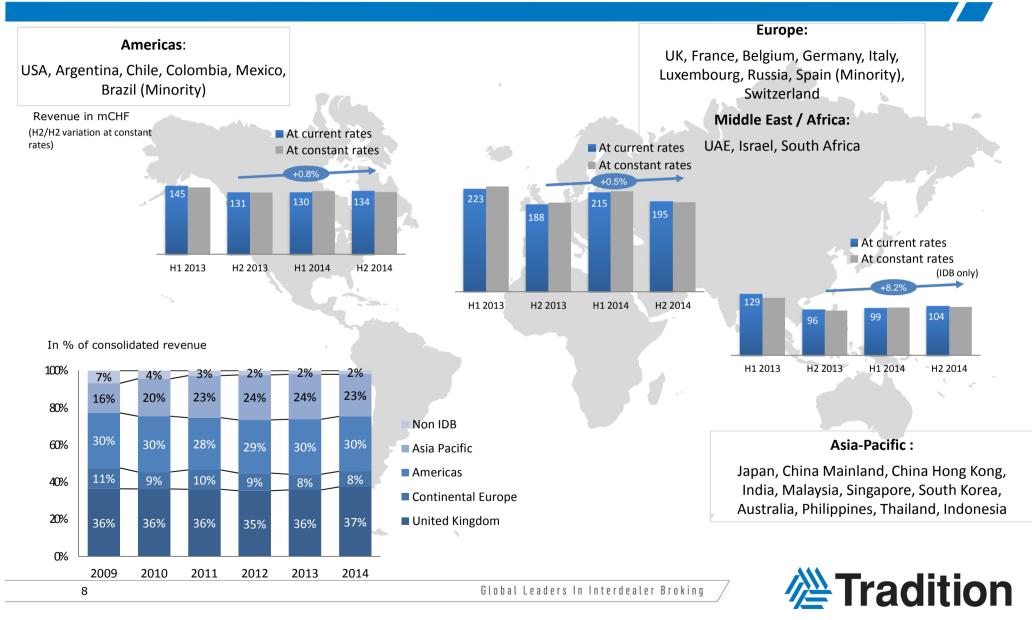


Revenue overview

Improving market share despite reduction in IDB revenue

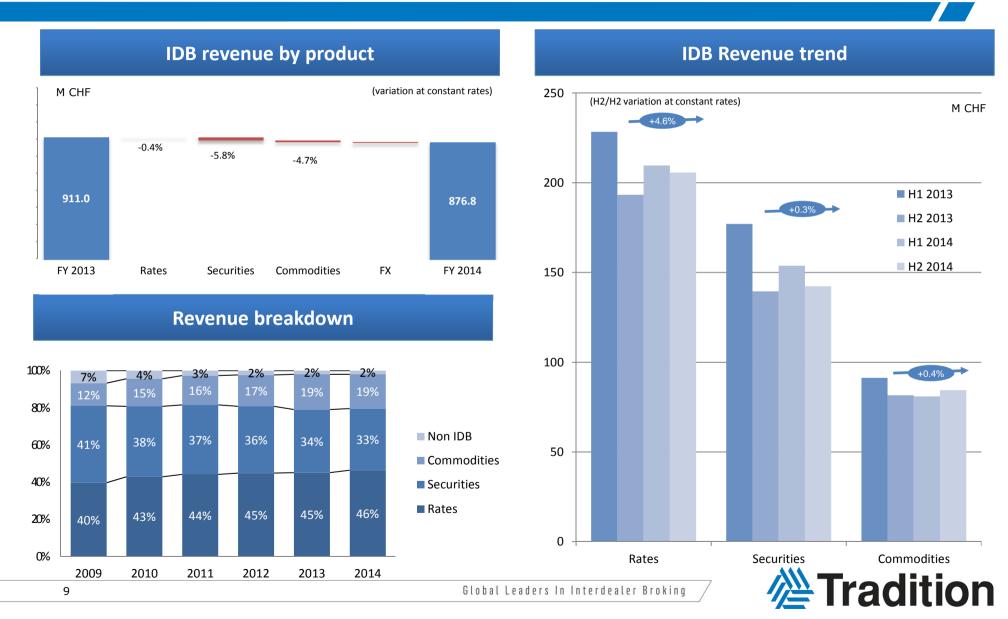


Revenue by region Strategic positioning through diversified geographical presence

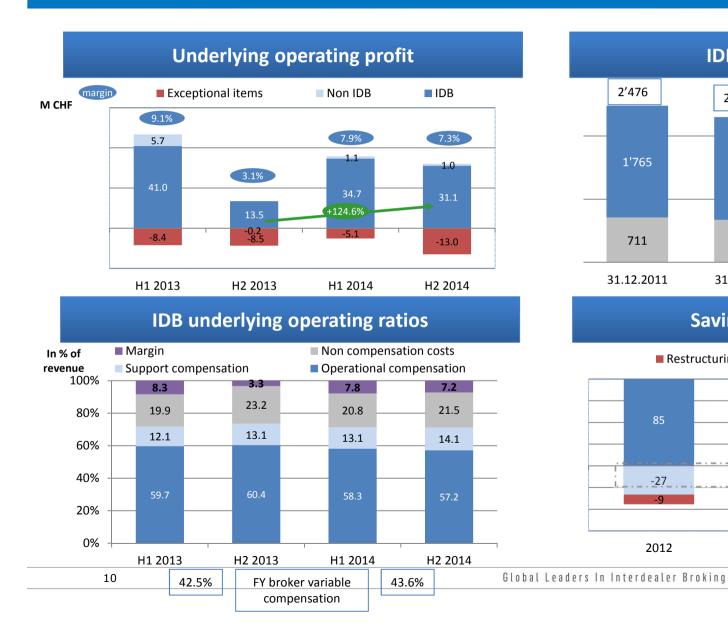


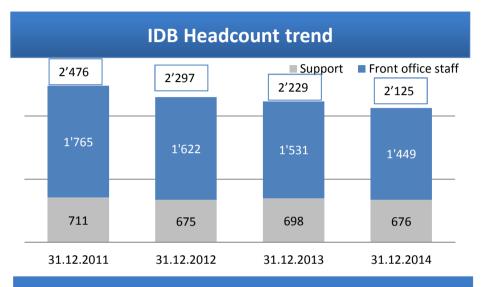
Revenue by product

Overall reduction in all asset classes with mixed regional evolution

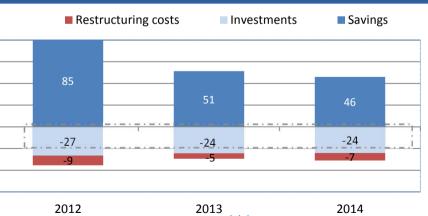


IDB underlying operating margin up to 7.6% from 6.4% *Continued focus on costs reduction with above CHF 180m since 2012*





Savings and invests trend





Net profit – Group share of CHF 27.7m Impact from net financial result

Reported operating profit					
M CHF	FY 2014	FY 2013	Var cst.	Var cur.	
Underlying adjusted operating profit	67.9	60.0	+15.1%	+13.2%	
Amortisation of intangibles	-0.5	-3.2			
Net exceptional expenses	-18.7	-13.7			
Exceptional income	+1.1	-			
Adjsuted operating profit	49.8	43.1	+18.0%	+15.5%	
Equity method for joint ventures	-8.6	-11.0			
Operating profit as reported	41.2	32.1	+31.1%	+28.1%	

Net profit – Group share

M CHF	FY 2014	FY 2013	Var cst.	Var cur.
Reported operating profit	41.2	32.1	+31.1%	+28.1%
Net financial result	-5.0	-6.2		
Share of profit of associates and joint ventures	8.6	7.8		
Profit before tax	44.8	33.7	+35.8%	+33.0%
Income tax	-12.8	-12.0	+11.2%	+7.2%
Effective tax rate	35%	46%		
Net profit for the period	32.0	21.7	+49.5%	+47.2%
Net profit - Group share	27.7	15.5	+82.7%	+79.3%
11				Glo

Net financial result

M CHF	FY 2014	FY 2013
Net interest expense	-5.0	-3.3
Net foreign exchange losses	-0.4	-3.4
Gains on financial assets at fair value	0.2	0.1
Other financial income	0.2	0.4
Net financial expense	-5.0	-6.2



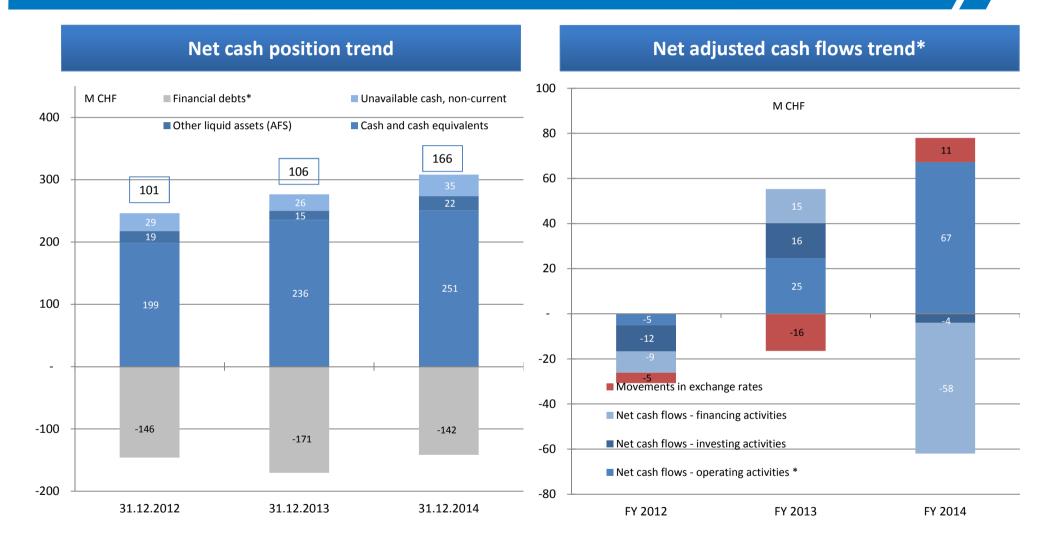
Consistent focus on sound balance sheet and capital position Consolidated equity – Group share increase to CHF 341.7m

	Assets			Liabilities	;
M CHF	31.12.14	31.12.13	M CHF	31.12.14	31.12.13
Property, Plant & Equipment	17.7	20.5	Capital	16.8	16.8
Intangible assets	48.0	48.6	Share premium	27.8	44.2
Investments in associates and joint ventures	118.3	127.5	Treasury shares	-12.5	-9.9
Available-for-sale financial assets (AFS)	16.2	7.4	Currency translation	-116.7	-132.5
Unavailable cash	34.7	26.5	Consolidated reserves	426.3	363.4
Other non-current assets	28.6	29.6	Minority interests	12.4	50.5
Non-current assets	263.5	260.1	Equity	354.1	332.5
Receivables related to MP activities	224.3	156.2	Non-current liabilities	145.3	153.0
Receivables related to AH activities	11.1	18.1			
Trade & other receivables	179.4	190.0	Short term financial debts	41.0	57.1
Financial assets at fair value and AFS	6.2	7.2	Payables related to MP activities	202.1	147.5
Cash & Cash equivalents	250.9	235.5	Payables related to AH activities	11.1	18.1
Other current assets	17.0	19.1	Trade & other payables	198.8	178.0
Current assets	688.9	626.1	Current liabilities	453.0	400.7
TOTAL ASSETS	952.4	886.2	TOTAL EQUITY AND LIABILITIES	952.4	886.2



12

Net cash position Improved adjusted operating cash flows to CHF 67.2m



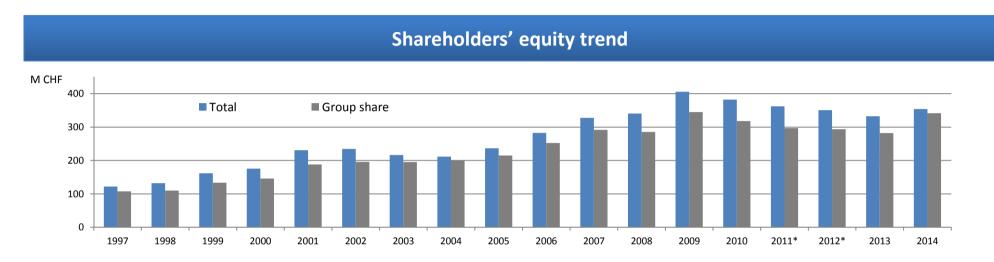


13

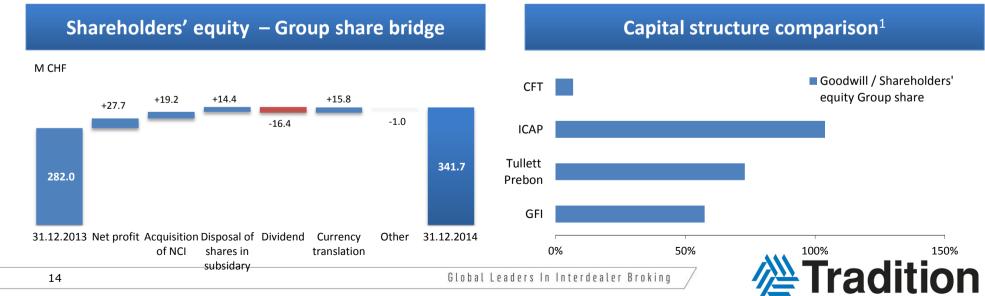
Global Leaders In Interdealer Broking

* Adjusted from variation in MP activities

Shareholders' equity and capital structure Significantly differentiates the Group from its competitors



*Restated for IFRS 11 and IAS 19R



1 - ICAP, GFI as of 30 September 2014, CFT, Tullett Prebon as of 31 December 2014. Includes estimated goodwill and intangibles arising from consolidation.

Outlook

- Leverage on key electronic initiatives to deploy the Group's electronic strategy
- Continue to reduce costs while maintaining investments in technology
- Consider growth opportunities arising from regulatory evolution
- Maintain consistent focus on sound balance sheet and capital position
- Shape tomorrow's IDB industry thanks to our top tier positioning

